



DONLIN GOLD

NEWSLETTER
NOV/DEC 2016

2016: A BIG YEAR OF PROGRESS

Farewell and Welcome

Donlin Gold has a new General Manager. Last month, the owners of Donlin Gold, Barrick Gold Corporation and NOVAGOLD RESOURCES, announced the appointment of Andy Cole as the new General Manager of the Donlin Gold project. Changes in leadership are common in the mining industry during different phases of a project.

Donlin Gold's entire team offers a heartfelt farewell to outgoing General Manager, Stan Foo. His 12 years of dedication to the advancement of the project have been key in preparing Donlin Gold for permitting and potential construction. But more than that, he has been active in the region and a friend to many of us. We wish Stan success in his next venture.

Andy Cole has more than 20 years of experience in permitting, building and operating major gold mines in North America and intends to continue to strengthen the precedents set by Stan as he eases into his new role. "The project has a track record of engineering excellence and a strong culture of safety, environmental stewardship and community engagement, all values that will remain constant."

With a focus on maximizing the long-term value of the project for all stakeholders, we welcome Andy Cole as the new General Manager of the Donlin Gold project. ■

As we wrap up 2016, we reflect on a significant year of progress for the Donlin Gold project. At the end of 2015, the U.S. Army Corps of Engineers (Corps) released the Donlin Gold draft Environmental Impact Statement (EIS) to the public, subsequently kicking off a six-month-long public comment period which closed at the end of May 2016. Comments were received through the website, in writing, and in-person during public meetings that were held in 16 villages in the YK Region and Anchorage.

During the public comment period, community members submitted opinions, concerns and questions regarding the Donlin Gold project, all of which were recorded by the Corps and will be taken into consideration in drafting the final EIS. With over 60 percent of the written comments expressing positive statements regarding the project, Donlin Gold is highly appreciative of the support.

Donlin Gold is pleased to see the progress of this unique project, which has the potential to bring new jobs and opportunities to the YK Region, as it continues to move toward

construction and operation. The company values responsible development and as a result has spent over 20 years preparing, researching and conducting environmental baseline studies to ensure a thoughtful, environmentally responsible project. The Donlin Gold project will use state-of-the-art equipment and technology, and is projected to offer up to 3,000 jobs during construction and between 600 and 1,200 jobs during operation of the mine's anticipated mine life of more than 27 years.

Moving into the new year, Donlin Gold will continue to provide support to the Corps as they work toward developing the final EIS, which is expected to be released in early 2018. Should the necessary permits be obtained, the owners of Donlin Gold would then make a construction decision on the project.

While Donlin Gold prepares for the next phase of development, we encourage anyone interested



(Continued on back cover)

Face to Face *with Stan Foo*

Public input is a very important part of our planning process, and we would like to hear from you.

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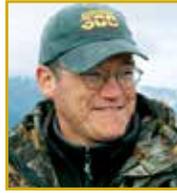
Find us on Facebook at
[Facebook.com/DonlinGold](https://www.facebook.com/DonlinGold)

For more project information visit us online at www.DonlinGold.com

To voice concerns or complaints about the project contact us at complaint@DonlinGold.com or (855) 279-0382

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2016 was a year of significant progress for Donlin Gold, with the release of the Draft Environmental Impact Statement and the subsequent public comment period hosted by the U.S. Army Corps of Engineers. Donlin Gold is thankful for all who participated and the outpouring of positive feedback, as we have been working to develop a transparent, environmentally responsible mining project that boosts the regional economy by offering new career opportunities. I also thank Calista Corporation and The Kuskokwim Corporation (TKC) for their partnership in the project. We value the trust they have placed in us to develop their land for the benefit their shareholders.

Not only did we attend the 17 Army Corps public comment meetings in 2016, but we also hosted and attended 30 village meetings in order to update residents and answer questions about the proposed Donlin Gold project. Furthermore, Donlin Gold enjoyed supporting and participating in community events throughout the year, including regional festivals, fairs and fish camp visits. We truly appreciate how welcoming you are when we visit your communities, and we look forward to continuing our visits and participation in regional events in 2017.

As we move into the final stages of permitting in 2017, I encourage all interested YK residents to ensure they are qualified candidates or getting the qualifications needed for the career of their choice during the mine's expected 27 years or more of operation.

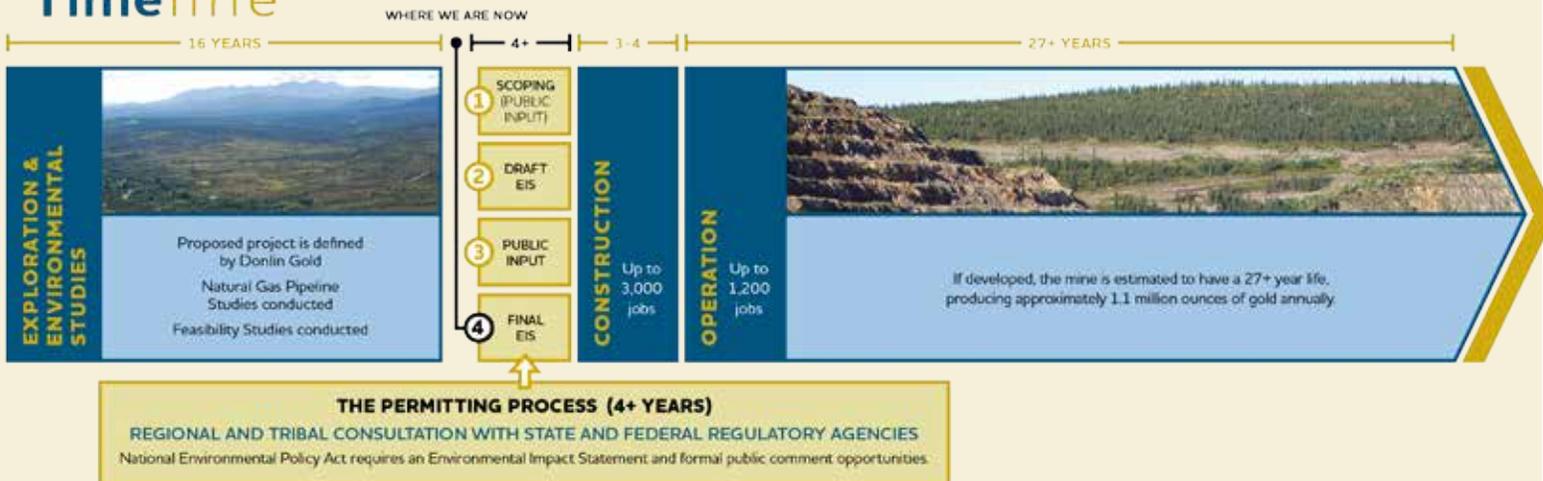
The Donlin Gold team looks forward to another year of progress and involvement in the YK communities as we work with stakeholders, Calista, TKC and other partners in moving the project forward.

It is commonplace for mining projects to change leadership during different phases of development and at this juncture, it is with heartfelt gratitude for all the relationships and partnerships that were developed over the years that I depart. The dedication and work Donlin Gold has exhibited to date is reflective of a model for responsible mine development that will be further strengthened under Andy Cole's leadership. I will miss my trips to the region and the interactions with each of you, but encourage you to welcome Andy as he leads the Donlin Gold project through the next phases of development.

From all of us at Donlin Gold, we wish you a safe and healthy Holiday season and New Year.

Stan Foo
General Manager
Donlin Gold

Timeline



DONLIN GOLD IS COMMITTED TO CREATING A SAFE AND ENVIRONMENTALLY RESPONSIBLE MINING PROJECT THAT PROVIDES OPPORTUNITIES FOR FAMILIES IN THE YUKON KUSKOKWIM REGION TO LIVE IN HEALTHY AND PROSPEROUS COMMUNITIES

AFN: Celebrating 50 Years of Progress

As in years past, Donlin Gold was present at the Alaska Native Federation (AFN) convention and the preceding Elders & Youth Conference that took place in October in Fairbanks, AK. Greeting visitors at the Donlin Gold booth were staff members Colleen Laroux, Vernon Chimegalrea, Danny Twitchell and Kurt Parkan, who took part in providing information on the Donlin Gold project and were on hand to answer questions about the potential mine.

AFN is one of Alaska's most popular and well-attended events, bringing together residents of villages and communities from across the vast state to address important social topics. Celebrating its 50th anniversary, this year's theme "Reflect, Refresh, Renew", exemplified this significance and encouraged attendees to focus on both the challenges and successes within the Native community over the last 50 years.

Donlin Gold is happy to support this progressive event that empowers the Native community and offers positive discussions and solutions for the future. Furthermore, Donlin Gold is committed to transparent operations, and is happy to have the

opportunity to answer questions and inform attendees on the details of the project and its progress.

To everyone that organized, supported or attended this inspiring event, Qu yana. Donlin Gold will see you next year at the 2017 AFN conference. ■



Keeping The Community Warm

It was another year of success for Donlin Gold's annual Bethel Clothing Extravaganza, which took place September 23rd at the Mikelnguut Elitnaurviat (ME) school gym. This ninth annual event welcomed over 100 people, who acquired gently-used clothing and clean winter coats, including hats, gloves and boots for the cold months ahead.

Clothing for the event was collected by Donlin Gold staff from lost and found boxes donated by participating Anchorage schools. After sanitizing the donated items, they were packed into 40 boxes and shipped to Bethel with the generous help of Donlin Gold partner, Ryan Air. Clothes were then laid out by ME school staff and Donlin Gold community relations staff, who helped prepare the event.

Rooted in the success of the Bethel Clothing Extravaganza is Calista Geologist, and founder of the extravaganza, Tisha Woolley. "I had heard stories of children coming to school without the appropriate clothing for winter, so when a colleague of mine didn't know where to donate all the clothes she had collected from her school's lost and found, I got an idea," Woolley recalled.

"My father was the principal of Mikelnguut Elitnaurviat School at the time, so I called him, and we both agreed it was a great idea to host an event to provide students and parents with donated items free of charge," says Woolley.

The amount of clothing donated to the clothing extravaganza has increased throughout the years, meaning more and more residents have warm gear for the winter. Donlin Gold is pleased to see its employees involved in making a difference in the YK community and looks forward to supporting another successful Bethel Clothing Extravaganza. ■



BEING A GOOD NEIGH

2016 was another busy year for Donlin Gold, with involvement in numerous events and activities throughout the year. The community relations team at Donlin Gold held project update meetings in nearly 30 villages during the year, and were also involved in events, activities and programs to support education, training, health & safety, youth, sporting events, as well as arts and culture in the YK region:

- Distributing buckets filled with safety gear and life vests in the YK region, while educating communities on water safety
- Sponsoring Excel Alaska's Academic Decathlon and other programs
- Supporting the Drew's Foundation Winter Bear Festival
- Supporting Search and Rescue programs
- Supporting the K300 sled dog race
- Supporting the Elder Mentors program of bringing elders into the schools to support student learning
- Participating in multiple regional summer festivals and fairs
- Participating in Clean Up Green Up initiatives in nearly every YK village
- Sponsoring both AFN and the Elders & Youth Conference
- Supporting Summer intern programs
- Hosting the Bethel Clothing Extravaganza
- Cheering on mushers and offering support during the Iditarod
- Sponsoring the Donlin Gold Classic Basketball Tournament
- Supporting the Best in the West Small Business Competition
- Providing support for Calista and TKC scholarship programs

Donlin Gold is committed to being a good neighbor to the YK region, and is grateful for all the participation and connections employees continue to make with community residents. Donlin Gold appreciates the opportunity to serve in various capacities throughout the YK region and looks forward to further engagement in 2017.

Quyana for another great year. ■



HARBOR IN THE REGION



IN THIS NEWSLETTER : **BEING A GOOD NEIGHBOR**



Alice Williams and her beautiful grandbaby attended the Donlin Gold Project Update meeting in Napaskiak.

Donlin Gold Answers Bethel's Request For Help

Bethel is experiencing a growing number of emergency care calls, but with an aging fleet of emergency vehicles, emergency personnel have struggled to respond to the influx. In an effort to improve emergency services to the community, the Bethel Fire Department launched a fundraising initiative last spring to purchase a new ambulance.

Recognizing the necessity of an additional emergency response vehicle in Bethel, Donlin Gold, along with other local organizations, was pleased to contribute toward the new ambulance.

“Donlin Gold’s support of this important emergency response initiative in Bethel is consistent with our company’s focus on health and safety for both our employees and communities in the YK region,” said Stan Foo, general manager of Donlin Gold.

The Veterans of Foreign Wars Auxiliary, Bethel Lions Club and numerous local businesses were also generous contributors to the new ambulance initiative. As were many concerned community members.

Donlin Gold is committed to safety, and is pleased to work with communities to ensure this commitment is carried out throughout the YK region. ■



(Continued from front cover)

in joining the Donlin Gold workforce to ensure they receive the necessary training and/or education for the position they are most interested in. Preparing for a career with Donlin Gold will not only increase the likelihood of being hired by the mining company or contracting company, but will also increase chances of being hired for other industry professions.

To learn more about potential jobs at Donlin Gold, visit [www. DonlinGold.com](http://www.DonlinGold.com) ■